



Cumbria
**Local Enterprise
Partnership**

unleashing potential through partnership

Minutes of a Meeting of the Cumbria Local Enterprise Partnership held on Friday, 27 January 2017 at 9.30 am at Boardroom, Redhills, Penrith, Cumbria

Board Members Present:

George Beveridge (Chair), Jackie Arnold (Vice Chair), Stewart Young (Vice Chair), Kevin Beaty, Jim Jackson, Rob Johnston, Julie Mennell, Duncan Peake, Dave Fidduck, and Mike Starkie.

In Attendance:

Graham Haywood	LEP Director
Alison Hatcher	Cumbria County Council
Jackie Currie	Cumbria County Council

44 APOLOGIES FOR ABSENCE

An apology was received from Mr M McKinley.

45 DECLARATIONS OF INTEREST

Mr D Peake declared a pecuniary interest in Agenda Item No 8 – Increasing Housing Delivery, as he was a Director of Homewood Homes.

46 MINUTES OF PREVIOUS MEETING

The minutes of the previous meetings held on 2 December and 13 December 2016 were agreed with the following amendment:-

2 December – Item 33 Finance Report and Budget - Mike Starkie asked for a schedule to be supplied for staffing arrangements for the current LEP structure, including secondments. The LEP Director AGREED to supply this (Action: GH).



47 COMMISSIONING AN INDEPENDENT REVIEW OF THE CUMBRIA LEP

The Chair presented a report which had been jointly produced by the Chair of the Business Advisory Panel and the Chair of the Cumbria Leaders Board. This report outlined the broad scope and process for commissioning a review of the Local Enterprise Partnership (LEP).

The Chair also informed members of a further review to be carried out – the LEP Buddy Peer Review. In response to recent media articles the LEP Network had decided to undertake these reviews. Cumbria LEP would be carrying out a review of Greater Lincolnshire LEP, whilst the review of the Cumbria LEP would be done by South East Midlands LEP. The details of this would be circulated by the LEP Director after the meeting (Action: GH)

There were a range of perceptions about how the LEP should be structured and operated to enhance effectiveness, openness and transparency in an inclusive, consensus-building way. This timely review would provide the opportunity for the Partnership to objectively determine a way forward that built upon existing strengths and dispassionately tackled the changes required to build confidence in the LEP.

The Chief Executive of the Chamber of Commerce (as Chair of the Business Advisory Panel, representing private sector partners) and the Leader of Carlisle City Council (as Chair of Cumbria Leaders' Board, representing public sector partners), had prepared the report to set out the scope of the review.

The Chair of the Business Advisory Panel then went through the report highlighting various issues, including:-

- The original intention was that this would be an internal review. However, subsequent discussions with stakeholders and lobbying from various quarters around particular issues had led to the conclusion that this review should be undertaken by an independent party, avoiding the issues raised by conflicts of interest.
- Clearly both the Chamber and Carlisle City Council, and Board members individually, had conflicts of interest as LEP Partners and Board members, as do all Partners and Board members.
- If any of the member Partners of the LEP, or the Board itself, conducted the review then it would compromise the independence of the review.
- In order then to ensure genuine independence commissioning and management of the review should be conducted by the private sector member of the Scrutiny Panel. This sits well within the purpose of the Panel and clearly demonstrated the will of the Partnership to be subject to an open, challenging and independent review. For the Partnership to be most effective for Cumbria and to maximise acceptance of the findings and recommendations by stakeholders, this external challenge was essential.



- The aim of this review was to ensure that Cumbria LEP was best placed to meet the needs of the Cumbrian economy moving forward, with the right structures and processes in place.
- It was therefore suggested that the scope of this review covered the following areas:
 - Governance and transparency, including terms of reference and appropriate sharing of information
 - Engagement, consultation and communications
 - LEP Board - structure, representation, remit, operation, effectiveness, conflicts of interest, recruitment
 - LEP Executive function – roles, resourcing, recruitment, operation & reporting, performance management, funding, conflicts of interest
 - LEP sub-groups – structure, remit, operation and reporting, effectiveness, conflicts of interest, recruitment
 - Funding and cost base
 - Accountable body role and operation
 - LEP Objectives and Strategic Plan – fitness for purpose, review and refresh
 - Project identification and development
 - Best practice from other LEP's
- This should be refined with the organisation appointed to conduct the review, developing a more detailed scoping.
- While the LEP would need to make the funding for this review available from its core budget, it would not be appropriate for the County Council to undertake the procurement. Clearly though as accountable body it must be given the opportunity to seek the necessary assurances to ensure compliant procurement and spend. This would protect the County Council and ensure that the review was seen to be genuinely independent. A budget of £20-30K was suggested.
- Reinforcing the independence of this review it was proposed that the public sector Partners currently on the Scrutiny Panel do not participate as Scrutiny Panel members in this activity.
- Having made the appointment, the Scrutiny Panel should then agree a detailed scoping and project plan with the organisation carrying out the review, again in discussion with key stakeholders.
- The review could then be undertaken, consulting with all key stakeholders and others as appropriate, and a report and recommendations presented to Partners and the Board.



Having listened to the comments from the Chair of the Business Advisory Panel the Board discussed the report in great detail, comments from around the table included:-

- The LEP had been in existence for five years and things had changed radically in this time. The review was welcomed but the current structure of the LEP should not be collapsed.
- Many of the Board members were worried about the cost of the review and asked for a cap to be set
- Concerns were raised about the level of detail and length of time this would take. Board members did not want this review to take 6 months. The preference of the Board was for a 'high level' review to be undertaken rather than an in depth consultant's study
- Some members had concerns about the perceived lack of transparency of the LEP board, especially in relation to investment decisions. Felt the minutes of all the sub group meetings and advisory groups should be available for public view on the website
- Members felt the rationale for the review needed to be made absolutely clear, and that the review needs to be proportionate
- Members felt that sometimes it seemed the local authorities on the board were pulling in different directions, and this caused tensions. It was re-emphasised that the LEP was a private sector led board, looking across the whole county.
- Cumbria County Council processes would have to be used to commission the review, as the Accountable Body, as this was prescribed in the Assurance Framework
- Concerns were expressed about the resources needed to undertake this review and the costs.
- One of the members said he felt that some of the concerns were about the fact that the County Council was the Accountable Body for the LEP.
- Board members felt that the Chair should engage with the Scrutiny Chair to provide feedback of the discussions around the scope of the review.

Upon conclusion of these discussions it was **RESOLVED**, that

- (1) the LEP allocated £20,000 of funding to enable the review to be undertaken
- (2) the Chair engage with the Scrutiny Chair to provide feedback of the discussions around the scope of the review
- (3) the LEP's Scrutiny Panel private sector members are tasked with managing the review
- (4) the Scrutiny Panel agrees a timetable for a report and recommendations to the LEP Partners and Board
- (5) the Partners and Board agree a general timescale for the review for the Scrutiny Panel to work to with the end of March suggested as a completion date.



48 UPDATE FROM THE CHAIR & VICE CHAIRS

The Chair reported on the following:

- Rail North – The Chair reported that he had met the Director of Rail North recently. They were due to meet up again in the next couple of weeks, together with Jim Jackson and the LEP Director.
- Senior officials of BEIS – the Chair would be meeting the Senior Officials of BEIS in the next couple of weeks, including Stephen Speed, who had recently taken over as the Head of the Civil Nuclear Office in BEIS. He would chair the Moorside Strategic Development Group
- Enterprise Zone – the Carlisle Enterprise Zone had been awarded a £50,000 grant to support the production of the EZ Implementation Plan

The Vice Chair – Public Sector reported on:-

- The Apprenticeship Levy - the government had set a target of recruiting 3 million apprentices by the year 2020. The Apprenticeship Levy would come into force in May 2017 and those employers with a pay bill in excess of £3M would be in scope to pay the apprenticeship levy. The introduction of these Public Sector targets would mean that Cumbria County Council's target would be 144 apprentices each year and if the proposal to include Community Schools was implemented, this would rise to circa 250 apprentices per annum. He was hoping to have discussions with the district councils about how to achieve the county-wide targets.

The Vice Chair – Private Sector updated the Board on the following:-

- Plans were in place to organise for an expert from the DCLG to visit the county to speak to possible bidders from low carbon energy sectors in order to try to generate more EU funding bids from this sector.
- Science and Innovation – Jackie and the LEP Director had held discussions with the Universities of Lancaster and Cumbria and had agreed to support an Eco-Innovation bid to BEIS. It did not involve any financial commitment from the LEP.

49 MATTERS ARISING NOT COVERED ELSEWHERE ON THE AGENDA

Arts Council – North – Julie Mennell asked whether the Chair would be meeting with the Chief Executive of the Arts Council when he visited Cumbria. The Chair replied that he had already met the Chair of the Arts Council for the North and a further meeting was scheduled to take place in the near future. He had been pressing the Arts Council for support to the rural areas of Cumbria.

Kevin Beaty asked the Chair and LEP Director to speak to officers in Eden, as they have a project currently ongoing along the A66 (Action: GB/ GH)



50 INVESTMENT PANEL UPDATE

The Chair of the Investment Panel presented a report which provided an update on progress against delivery of the LEP's key programmes and activity since the last meeting.

Growth Deal 1 & 2

Cumbria LEP had an existing total Growth Deal Allocation of £46,693,078. The full financial profile was appended to the report which highlighted the required Growth Deal spend each year alongside individual project profiles.

The spend profile in 2016/17 was £19,556,536. Monitoring of individual projects within the Growth Deal indicated that a total Growth Deal claim of £18,370,172 was likely. This was a shortfall of £1,186,897.

The Investment Panel has already undertaken measures to reduce underspend including bringing forward £300,000 into 2016/17 to deliver cycleway improvements within the Kendal Infrastructure programme. Given the proximity to the end of the financial year, it is unlikely that there will be other opportunities to bring forward spend into other projects.

It was anticipated that as with previous years, eligible activity within the County Council's Capital Programme would be utilised to ensure draw-down of the full 2016/17 Growth Deal allocation. The underspend could then be rolled forward into 2017/18.

In 2017/18, the Growth Deal includes spend which was in excess of its profile. In order to make up the shortfall in funding, £3m of Cumbria Infrastructure Fund (CIF) had been made available.

Growth Deal 3

It was expected that the announcement of Cumbria's Growth Deal 3 allocation was likely to take place before the end of January 2017 and would coincide with the launch of the Industrial Strategy.

Once the funding profile for the new Growth Deal money was received, the Investment Panel would look at the impact across the whole programme and would bring an update along with any recommendations back to the LEP Board at the appropriate time.

Cumbria Infrastructure Fund (CIF)

The Cumbria Infrastructure Fund was established to promote the delivery of key infrastructure needed to unlock developments that help generate jobs and homes. £6,162,467million of funding was made available to support activity in this area.

The fund was split into two areas, the "Big CIF" and the Small Business Development Loan. The Small Business Development Loan was closed for new applications and projects were in a repayment and monitoring phase.



QIF had committed £5,229,274 of funds of the original allocation. Repayments totalling £2,338,298 had been repaid to the fund leaving a balance of £3,271,191. The vast majority of this funding was however currently unavailable for allocation to projects due to commitments to the Growth Deal programme in later years.

The Investment Panel was continuing to consider applications made to the LEP with decisions taken at individual project level and applicants directed where appropriate to other funding opportunities.

European Funding

The Chancellor had committed to fund all contracted projects after the point the UK leaves the European Union. In order to underpin this, all ESIF projects would be subject to additional and more detailed value for money analysis as well as the need to demonstrate a clear link to national priorities.

Cumbria was expected to be able to launch three EAFFD funding rounds in January.

It was likely that 2017 would see the last funding round opportunities so it was imperative that Cumbria took the opportunity to access as much of the EU funding as possible.

Members asked how the launch of new bids was communicated. The Chair of the Investment Panel said that these were advertised through press releases, partner networks, on the LEP website and through partner representatives on the Investment Panel. She would welcome feedback from board members on this.

RESOLVED that members note the report.

51 INCREASING HOUSING DELIVERY

Mr D Peake declared a pecuniary interest in Agenda Item No 8 – Increasing Housing Delivery, as he was a Director of Homewood Homes.

The LEP Director presented a report which had been prepared by the LEP Director and the Chair of Technical Officers Group. The purpose of the report was to set out actions that the LEP and its partners could take to upscale and accelerate the completion of new homes to support economic growth in the County.

Housing was a cornerstone of the County's growth ambitions. Economic growth would bring many more people into the County. New and existing employers needed to be able to attract and retain talent. New Housing would support an increase in population. It would also help to rebalance the County's age profile to grow the working age population, ensuring that new as well as existing jobs could be filled. New affordable and high quality housing would also allow young people to take up opportunities and attract skilled people to generate wealth.



House building also helped to deliver local infrastructure through planning obligations and Community Infrastructure Levy. Finally in a globally connected economy, many new homes were also workplaces. People start businesses from home. Many people, including high skilled high earners work in Cumbria for businesses anywhere in the world and spend locally.

For all of these reasons, building new homes and building them quickly was both a national priority and essential to delivering all four prongs of the SEP. Interventions were under way to accelerate housing delivery across the County. The LEP had a long term objective of 'supporting Local Planning Authorities' to deliver the challenging target of new homes required through their Local Plans.

This paper

- Examined the current position in relation to housing delivery across the County;
- Looked at the barriers to housing delivery and what can be done to overcome them;
- Looked at the opportunities to accelerate housing delivery and the potential role of the HCA;
- Set out a series of possible actions that the LEP and partner organisations can take to ensure that the target of 20,000 new homes is achieved.

It should be noted that this report was prepared in advance of the publication of the Housing White Paper so may need early review.

The District Council representatives on the board had a number of concerns about the report, which they felt had not been shared fully within the individual councils. Therefore they requested that this report be deferred until the next meeting to allow time for the reports to be considered. This was **AGREED**.

RESOLVED that this item be deferred until the next meeting.

52 CENTRAL ASSURANCE FRAMEWORK - ANNUAL REVIEW

The LEP Director presented a report which had been jointly produced by the LEP Director and the County Council's Senior Manager for Accountancy.

This paper provided an update to LEP Board members on the ongoing work to review the Cumbria LEP Central Assurance Framework (CAF). This work remained critical in the context of an increased national focus on strengthened LEP governance and requirements in respect of future government funding decisions. The completion of the review was also time-critical to meet government's certification requirements.

Since the LEP Board met in September, the Department for Communities and Local Government had published a revised LEP National Assurance Framework in November



2016. There were a number of updates required to the Cumbria LEP CAF in order to comply with the National Framework requirements, these included

- The inclusion of an explicit statement that no funding provided under the DCLG Local Growth Fund shall be spent on expenditure incurred in retaining the services of lobbyists to influence public officials, MPs, political parties or the Government
- Review of the process for recruiting new private sector members
- Review of process to appoint Chair of the LEP Board
- Changing role of the LTB
- Identified Board member to represent and engage with SME business community

Overall the revised guidance emphasised the need for increased transparency and openness across all LEP activities and an emphasis on ensuring value for money was achieved. The National Framework also emphasised the need to clearly identify and report any conflicts of interest.

The review of the Local Transport Body had been completed and as a result a draft Terms of Reference for a LEP Transport & Infrastructure Advisory Group was attached for agreement as Appendix 1. If approved this would comply with the National Framework.

It was proposed that the Chair of the Private Sector Advisory Panel be identified as the Board member that represented and engaged with SME business community. If approved this would comply with the National Framework

The main outstanding issue in respect of complying with the National Framework was to update the process for appointing private sector Board members and also the appointment process of the Chair. The Board was asked to approve the recommended changes to these processes described in this report in order that they were incorporated into the Cumbria LEP CAF. If approved this would comply with the National Framework.

Members asked if it would be possible for a link to the national framework could be circulated. This was AGREED (Action: GH)

RESOLVED that, the Board

- 1) approve the required updates to the Cumbria LEP Central Assurance Framework in order to comply with the Local Enterprise Partnership National Assurance Framework issued by the Department for Communities and Local Government in November 2016
- 2) approve that the Cumbria LEP CAF is compliant, subject to approval of the required recommended changes in this paper, with the National Framework and note the 28th February deadline for certification by the Accountable Body's Section 151 Officer.



- 3) agree to lower the upper value investment threshold of projects on which the LEP Board delegates decision-making responsibility to the LEP Investment Panel from £5,000,000 to £1,000,000.

53 TOURISM AND RURAL GROWTH PLAN

Duncan Peake updated the Board on the work of the Rural and Visitor Economy Groups. Originally separate Growth Plans had been commenced but it had become clear that as so much of the work crossed over both Sectors, it was felt that a single Rural and Visitor Economy Growth Plan would be a better approach, albeit with very clearly defined priorities for the two Sectors.

As a result the Consultant work had now been consolidated with Stephen Nichol and a Draft Plan should be available by the end of March.

The final Draft would then be prepared, following input from the two Groups in early April, for submission to the May Board meeting.

The Chair thanked Duncan for his update.

54 LEP CORE AND STRATEGIC REVENUE BUDGET MONITORING REPORT 2016/ 17

The LEP Director presented a report which had been jointly produced by the LEP Director and the County Council's Senior Manager for Economic Development. The purpose of this report was to provide the forecast revenue outturn position on the LEP's core and strategic funding spend for 2016-17 as at 31 December 2017.

The LEP had received core and strategic funding from Government as a S31 grant payment to the County Council who acted as the Accountable Body.

In line with government requirements, the £0.250m core grant funding was being used to pay for the operational and staffing costs of the LEP with the £0.250m strategic grant funding being used to provide specialist support for work in relation to the development and delivery of the SEP and ESIF.

The total income available for 2016/ 17 was now £0.988m which included £0.315m carried forward from the prior year and £0.673m income (from DCLG and other partners) received during the year, matching funding was also received from partners in kind.

The LEP Director reminded the Board that if they had any specific questions or queries about the 2016/ 17 budget to contact him directly (Action: All)



RESOLVED that,

- (1) The Board is requested to note the current forecast outturn position of a £0.098m underspend for 2016-17. This relates to an underspend on the Core Budget of £0.053m and an underspend on the Strategic Budget of £0.045m;
- (2) The current forecast outturn position includes £0.226m of additional spend in addition to the original approved budget. The detail for the approvals of the additional spend is provided in Appendix 1.

55 PROPOSED 2017/ 18 CORE AND STRATEGIC REVENUE BUDGET

The LEP Director presented a report which had been jointly produced by the LEP Director and the County Council's Senior Manager for Economic Development. The purpose of this report is to provide details of the proposed 2017/ 18 LEP core and strategic budget.

The LEP had received confirmation for the core and strategic funding for 2017/18 from Government to be paid as a S31 grant payment to the County Council who acted as the Accountable Body.

In line with government requirements, the £0.250m core grant funding was to be used to pay for the operational and staffing costs of the LEP with the £0.250m strategic grant funding to be used to provide specialist support for activity relating to the SEP and strategic professional advice. The proposed budget for 2017/18 also identifies the proposed match funding for the year and expected carry forward income from 2016/17.

Core and Strategic Funding - the LEP received funding from DCLG in the form of an annual S31 grant payable to the County Council who act as Accountable Body. A letter from Tom Walker, Director of Cities and Growth had been received confirming the commitment of £0.250m of core and £0.250m of strategic funding support for activity in 2017/18.

Core Funding - match funding from partners for core funding was identified as £78,000. Income brought forward from 2016/17 was expected to be £53,000 (as at the end of December 16). In addition income derived from the running of the LEP Conference Centre at Redhills was expected to be £15,000 in 2017/18. Total core income for 2017/18 was therefore profiled to be £396,000.

The core funding was to be used by LEPs for capacity and resources to enable them to deliver activities in line with their agreed aims and objectives.

Strategic Funding - £50,000 of match funding from partners was identified within the proposed budget. Income brought forward from 2016/17 was expected to be £45k (as at the end of December 16). Total strategic income for 2017/18 was therefore profiled to be £345,000.



Members again expressed concern that it was difficult to offer anything other than short term contracts to staff due to the way the funding was allocated.

Kevin Beaty felt that the LEP should have seen the proposed budget in draft form before this report was received. This would have allowed time for Board members to give detailed consideration of the proposals in advance. Other Board members commented that the budget was in the order of £700k per annum, and that the budget had been circulated, giving a week for questions to be raised, which seemed reasonable.

The LEP Director said that the core budget dealt with the operation of the LEP and was very similar to the current year but with some cost savings, whereas the strategic budget could be modified at any time during the financial year, and was deployed to progress the LEP projects and programmes.

RESOLVED that the Board approves the proposed 2017/18 core and strategic LEP budget.

56 LEP DIRECTOR'S REPORT

The LEP Director presented a report which updated the board on the key activity since the last meeting.

The report included information on the following:-

- Moorside Strategic Development Group
- National Grid Consultation
- Advanced Manufacturing
- Skills
- M6 Strategic Connectivity
- Annual Conversation between the LEP and BEIS
- Industrial Strategy

Moorside Strategic Development Group

The MSDG was established by Government and was chaired by DECC (now BEIS) to facilitate discussions between NUGEN, the two Local Authorities (COC and Copeland), the LEP, Sellafield and NDA to put a collective view to Government on the wide range of Infrastructure, Skills, Business Support/Supply Chain requirements that were needed to not only secure the development but provide legacy benefits to Cumbria. The LEP had presented MSDG with the requirements that had emerged from various strategic studies commissioned by the LEP.

The MSDG partners had now written to Greg Clark MP, Secretary of State at BEIS to articulate the investment required by Government to support the nuclear new build at Moorside and a meeting had been requested with Greg Clark. It was understood that the meeting will be arranged as soon as possible. Further reports would come to the Board as matters progressed with Government.



National Grid Consultation

The National Grid commenced formal consultation on their proposals with a closing date for responses by 5pm on the 6th January 2017.

The LEP had been engaged alongside the County Council and LDNPA in discussions and welcomed the proposal to underground the route through the National Park but there were still significant concerns about impact on the communities and tourism industry that would be affected over a number of years.

In view of the timescale for submitting the response it was circulated in 'draft' to the Board for comments. The final response had now been submitted to National Grid.

Skills

The ESF contracts had now been awarded totalling £17.80 million; ie

- G4S delivering support to unemployed - £3.0m
- Inspira delivering Skills and NEET support - £3.7m
- The Edge Consortium (Carlisle College) delivering Workforce Development - £8.5m
- Big Lottery support for Hard to Reach Group - £2.6m

The Head of Skills and two other staff seconded to the LEP (from Carlisle College and Inspira) started on 3rd January to oversee delivery plans, support Employer Panels and the Provider Forum.

M6 Strategic Connectivity

Although there was a Concordat produced by the District Councils of Eden, South Lakeland and Carlisle City Council in December 2012 this did not progress via the LEP although the M6 Strategic Corridor was embraced as one of the Four Prongs in the Strategic Economic Plan.

A meeting had been convened with the 3 Districts and the County Council to suggest we do need to produce a document outlining the strategic opportunities for economic growth in the M6 Corridor and also to assist with lobbying Highways England and DfT in relation to their Strategic Road studies relating to the M6, the Transpennine Studies for the A66 and A69/A689 and our West of M6 Strategic Studies. This would be timely as we understand Highways England would consult on options for all these routes early in 2017.

Annual Conversation

Each year the LEP held an annual Conversation with BEIS, chaired by the Deputy Regional Director, Kirsty Pearce. The meeting this year was held in Kendal on the morning of the 14th December and the attendees were the Chair, the LEP Director and representatives of



the section 151 officer at the County Council (as Accountable Body) and Programme Management Staff.

A note of the meeting would be produced by BES and circulated to the Board when it was received.

RESOLVED, that

- (1) the submission of proposals to ask Government to provide a substantial package of support for the development of the Moorside project, including appropriate infrastructure be welcomed and supported by the Board;
- (2) The Board note the submission of the LEP response to the National Grid Consultation;
- (3) The Board welcomes the work being undertaken to establish an Advanced Manufacturing Business Group;
- (4) The Board notes that the SFA has awarded contracts to INSPIRA and a Cumbrian Consortium (led by Carlisle College) to deliver the key elements of the LEP Skills Implementation Plan – including provision of a small number of staff that are directed by the LEP to oversee the delivery of the contracts;
- (5) The proposals for the LEP to co-ordinate a M6 Corridor Strategic Investment Prospectus and a document to stress the Economic Benefits for Cumbria by a programme of significant investment by Highways England in the strategic routes in Cumbria (M6, A66, A69/ A689, A590, A595) be supported;
- (6) The Board note that the Annual Conversation with Government took place on the 14th December and a note of the meeting will be prepared by Government for circulation;
- (7) The Board note the engagement with the LEP Network and Government officials that has influenced the proposed Government Consultation paper on Industrial Strategy and that a further report will be submitted to the Board once the detail/content of the Government paper has been considered.

57 LEP COMMUNICATIONS (STANDING ITEM)

None.



58 FORWARD PLANNER (STANDING ITEM)

The Forward Planner was noted. The following were added to the planner for the next meeting:-

- Feedback on Brexit Event – The University of Cumbria would be hosting a conference on Brexit on 10 March and it was agreed that the University would feedback on this
- Increasing Housing Delivery

59 ANY OTHER BUSINESS

There were no items of any other business on this occasion.

60 DATE & TIME OF NEXT MEETING

The next meeting will be held on 31 March 2017 at 9.30am in Cleator Moor Civic Hall and Masonic Centre

The meeting ended at 12.15 pm