



Cumbria
**Local Enterprise
Partnership**

unleashing potential through partnership

Minutes of a Meeting of the Cumbria Local Enterprise Partnership held on Friday, 22 September 2017 at Redhills, Penrith, Cumbria at 9.30am

Board Members Present:

George Beveridge (Chair), Giles Archibald, John Coughlan,, Colin Glover, Jim Jackson, Rob Johnston, Mike McKinley, Julie Mennell, Alan Smith, Nigel Wilkinson and Stewart Young (Vice-Chair)

In Attendance:

Graham Haywood	LEP Director
Jackie Currie	Cumbria County Council
Sami Falou	BEIS
Alison Hatcher,	Cumbria County Council
John Reynolds	LEP Communications Manager

15 APOLOGIES FOR ABSENCE

An apology for absence was received from Mrs J Arnold.

16 DECLARATIONS OF INTEREST

Mr N Wilkinson declared a non pecuniary interest in Agenda Item No 6 – Infrastructure Development and Promotion as his company is one of the funders of Lakesline Community Rail Partnership.

Mr G Beveridge declared a non pecuniary interest in Agenda Item No 10 – Skills Update as he is the Chair of Inspira.

Mr R Johnston declared a non pecuniary interest in Agenda Item No 10 – Skills Update as the Cumbria Chamber of Commerce was a partner in The Edge 2 project.

Ms J Mennell declared a non pecuniary interest in Agenda Item No 10 – Skills Update, as the University of Cumbria was a partner in The Edge 2 project.

Mr SF Young declared a non pecuniary interest in Agenda Item No 10 – Skills Update, as the County Council was a partner in The Edge 2 project.

17 MINUTES OF PREVIOUS MEETING

The Chair referred the Board to page 7 of the minutes, and the deferred AGM. He asked the members to note that the current officers would remain in post until the AGM was reconvened. This would take place once the LEP Review had been concluded. The Board noted this.

RESOLVED that the minutes of the previous meetings held on 21 July 2017 be agreed with the following amendment:-

AGM Minutes - add Mr K Beaty to the list of attendees
Ordinary Meeting – add Mr K Beaty to the list of attendees

18 UPDATE FROM THE CHAIR & VICE CHAIRS

The Chair updated on a number of issues, including:-

- LEP Network Management Board – met recently in Manchester and all the Chairs from the Northern LEPs were invited. One of the main topics for discussion was the Government’s Review of LEPs. The Chairs made it very clear the review needs to engage with LEPs on this.
- Transport for the North – a key meeting had been held in Hull recently and this had been well attended. Agreement had been reached on substantial development of the strategic network. The draft Transport Strategy was approved for consultation.
- Business Support Advisory Group had discussed the future of BEIS Business Support funding.
- Northern Powerhouse Investment Fund – disappointing to note that no investment had yet been made in Cumbria for this.
- Business Insider Event – the Chair had met with Andy Burnham and had the opportunity to speak to him about tourism in Cumbria. He appeared to be very supportive of this.
- GSK – the Chair had met with the Managing Director and senior staff at GSK and offered support to them for their future plans
- Sellafield Transformation Programme – discussions had taken place with the Chief Executive at Sellafield
- LEP Review – discussions had been held with the Chair of the Scrutiny Panel undertaking the review and the final version of the report was now being prepared.

19 MATTERS ARISING NOT COVERED ELSEWHERE ON THE AGENDA

Housing

Board members queried whether the Partnership Board had been set up as agreed at the previous LEP meeting. The Senior Manager – Economic Development explained this had been passed to the Cumbria Housing Supply Group to action. It was **AGREED** that an update on this would be provided to a future LEP meeting.

20 INFRASTRUCTURE DEVELOPMENT AND PROMOTION

Mr N Wilkinson declared a non pecuniary interest in Agenda Item No 6 – Infrastructure Development and Promotion as his company is one of the funders of Lakes Line Community Rail Partnership.

The LEP Board received a joint presentation from the Chair of the Infrastructure Panel and the County Council’s Senior Manager Economic Development, which covered the following:-

- Cumbria Coast Line
- Lakes Line and Windermere Station Review
- West of the M6 Strategic Outline Business Case
- Carlisle Southern Link Road – HIF EOI

The Cumbria Infrastructure Plan identified a number of priority infrastructure interventions needed to unlock the growth potential of the County.

Securing funding to deliver this new infrastructure was challenging and was set within a highly competitive environment.

Recognising these challenges considerable emphasis was being given to developing working relationships with funding agencies and to develop evidence. Over the next year it was considered critical for engagement and scheme development to continue.

This paper sought to summarise the current situation with respect to infrastructure delivery and to chart the course for further scheme development and engagement over the next year.

Recognising these challenges considerable emphasis was being given to developing working relationships and engagement with a range of infrastructure providers and decision makers including:

- Department of Transport;
- Homes and Communities Agency;
- Transport for the North / Rail North;
- Highways England; and
- Network Rail.

Through this work there was evidence of increased recognition of the opportunities and challenges in Cumbria including in the Highways England Route Strategies, Network Rail’s North of England Route Study and the Transport for the North Strategic Transport Plan Update.

Moving forward Transport for the North was progressing a major study “Connecting the Energy Coasts”. This would consider strategic infrastructure improvements between Cumbria and the North East up to 2050. This study would be completed by summer 2018 and during development; engagement with the LEP would be undertaken.

In relation to infrastructure investment the Government was seeking to take a programming approach to the delivery of investment on the Strategic Road and Rail Networks.

For the Strategic Road Network the next investment period would cover the period 2020-2025 with strategic priorities guided by Highways England's Route Investment Strategy 2 (RIS2). This was being developed on a staged basis:

- December 2017 – Highways England Strategic Roads Network Initial Report
- Summer 2018 – Highways England Road Investment Strategy and Strategic Business Plan Consultation
- Spring 2019 – Highways England Route Investment Strategy published
- Winter 2019 – Highways England publish Delivery Plan
- April 2020 – Delivery

To support Cumbria in this process economic and scheme evidence from Cumbria had been shared with Highways England. Alongside this, the LEP had progressed a business case that sought to make the case for investment on the A590, A66 and A595 to the west of the M6. This built on the 2016 West of M6 Strategic Connectivity Study and it set out a robust approach to the sequencing of improvements along these routes.

In July 2017 the Government launched the Housing Infrastructure Fund. The £2.3 billion fund offered funding to local authorities on a competitive basis, for infrastructure to support up to 100,000 new homes.

Working with Carlisle City Council, Cumbria County Council was currently preparing an application for the delivery of the Carlisle Southern Link Road. This route was a priority within the Cumbria Infrastructure Plan and it proposed that the LEP sought to support this application.

One of the Board members asked why the access off A590 to the Westmorland Show Ground had not featured in the business case, and the Senior Manager – Economic Development explained the reasons for this. Primarily there was insufficient economic growth in this location to justify an expensive scheme and Highways England were not supportive.

The Leader of SLDC then spoke on behalf of the district councils in the south of the county and their concerns about the length of time it was going to take for improvements on the A590. The Senior Manager explained that the issue was about deliverability, and those schemes which had been identified were the ones which could be delivered in a shorter timescale.

The Leader of the LDNPA said the organisation was generally supportive of enhancing connectivity but had severe reservations about plans to introduce a dual carriageway along the side of Bassenthwaite and would request more detailed consultations with LDNPA if the scheme were to progress.

The next rail investment period would cover the period 2019-2024 (Rail Control Period 6). Like RIS2, this was being developed on a staged basis by Network Rail:

- October 2017 – ORR issues Statement of Funds available for the next Control Period
- Winter 2018 – Network Rail publishes its strategic business plan.
- Summer 2018 – ORR consults on draft determination of the business plan.
- Autumn 2018 – ORR publishes final determination for Control Period 6.
- March 2019 – Network Rail publishes its delivery plan.
- April 2019 – CP6 begins.

Due to overspends with existing programmes it was expected that the priority for Network Rail would be on delivering delayed schemes together with maintenance and renewals of existing lines. Reflecting these issues, rather than identifying a number of major projects, it was understood that funding for new schemes would be largely released on a case by case basis or to wider programmes (e.g. Line speed improvements).

The LEP chaired programme board for the Cumbrian Coast Line was making the case for investment in the railway and was overseeing the preparation of a Capacity Study and Business Case. Improvements to the line would be critical to the delivery and operation of major investments in south and west Cumbria.

The cancelled electrification of the Lakes Line was a setback for the County. In place of electrification DfT had committed to the delivery of dual fuel trains to ensure franchise commitments could be met. Following this announcement Rail North was considering how improved services could be provided on this line and the LEP had been included within the Reference Group for this project.

The Leader of the Lake District National Park Authority was concerned that the Government appeared to be saying that electrification could not take place on the Lakes Line due to the area being designated as a World Heritage Site, which was not the case. The LDNPA had written to the Secretary of State for Transport to say they were fully in support of the electrification of this line.

Members supported the work being undertaken by the Chair of the Infrastructure Panel, and asked if press releases would be prepared to keep the public informed of progress. The Chair felt that at this stage most of the information should still be treated as confidential.

The Leader of Cumbria County Council reminded the Board of the need for Cumbria to speak with one voice at a national level. If Cumbria's case was diluted by the inclusion of too many schemes he felt it would weaken our case with the Government.

RESOLVED that, the Board

- (1) provide feedback on the West of M6 Strategic Outline Business Case Summaries in Appendix A and delegate final agreement to the Chair, and Vice Chairs of the LEP Board in consultation with Jim Jackson as the lead board member for infrastructure;

- (2) agreed that the road and rail schemes in Appendix B be promoted by the LEP for funding and delivery;
- (3) support the proposed Housing Infrastructure Fund application for the Carlisle Southern Link Road;
- (4) note the draft Strategic Outline Business Case for the Cumbrian Coast Line.

The meeting adjourned at 11.30am and reconvened at 11.40am.

21 LEP PROGRAMMES UPDATE

The LEP Director presented the LEP Programmes Update report, on behalf of the Chair of the Investment Panel. The report set out a summary of progress against the existing Growth Deal as well as other LEP programmes.

Cumbria LEP had a Growth Deal funding profile of £7,123,593 for 2017/18. The profiled spend for the year was £14,795,191 therefore an overspend was expected. This profiled overspend would be managed through utilising CIF funding as well as repayments from the CCC Capital programme.

Claims had now been received for Quarter 1 and expenditure of £1.4m had been claimed. Expenditure of £2.4m was expected to be expended in Quarter 2. The majority of projects were recording delivery to be against anticipated profile.

The greatest areas of concern for the Growth Deal programme related to the following projects;

- Port of Workington. Failure to agree a contribution agreement between Network Rail and Cumbria County Council puts the delivery of the project at high risk. The LEP Director is working closely with all parties to monitor the situation.
- Ulverston Infrastructure. £5m of Growth Deal funding is allocated to the project which is not planned to commence until the final year of the Programme. A full business case has not yet been developed and this coupled with the pressure for late spend makes the project high risk. Monthly meetings have been established to monitor progress against the project.
- Lillyhall North. Ongoing issues around the costs of the project alongside the consideration of alternative support measures for the proposed anchor tenant has resulted in delays to the completion of the full business case. The LEP Director is involved in monthly meetings to monitor the development of the project.

In relation to the Cumbria Infrastructure Fund, this was established to promote the delivery of key infrastructure needed to unlock developments that helped generate jobs and homes. £6,162,467m of funding was made available to support activity in this area.

CIF had committed £10,064,842 (including the commitment to cashflow the Growth Deal programme). Repayments totalling £2,405,240 had been repaid to the fund.

The Regional Growth Fund programmes were now in the monitoring and evaluation phase. Annual monitoring had taken place with applicants providing returns confirming their job creation position.

The RGF 3 programme was targeted to create 267 jobs. The programme was forecast to create/safeguard 332.13 jobs, with actuals currently at 361. This figure is comprised of a number of projects that had overachieved on their job creation target, however there were a number of projects that had not yet achieved their contracted jobs.

The RGF 4 programme was targeted to create 100 jobs. The programme was forecast to create/safeguard 64 jobs, with actuals at 39. The forecast for jobs was lower than the original target as the programme as a whole declared an underspend. The RGF 4 programme had until March 2018 to achieve its jobs target.

On the 2nd August 2017 CLG undertook a monitoring visit of the RGF 3 and 4 programmes where no issues were identified.

Cumbria had an allocation of £9.2m of EAFRD funding aimed at supporting growth in rural areas. EAFRD was split across a number of measures, most of which were not 'open' for calls due to difficulties at the national level in identifying eligible areas of activity.

In 2016 Cumbria took the decision to allocate £1.5m of its EAFRD allocation towards projects aimed at rebuilding and creating resilience within rural infrastructure across Cumbria following the devastating floods.

Cumbria currently has three open funding calls until 31st January 2018;

- Food processing - £1,392,370 - Projects totalling £365k are currently developing full applications.
- Rural business development - £1,579,019 - Projects totalling £1.1m are currently developing full applications.
- Tourism infrastructure - £1,206,721 - Projects totalling £872k are currently developing full applications.

The ESIF Committee was currently considering proposals to divide its remaining £4m of EAFRD across these existing measures. Once finalised, further publicity would be undertaken to ensure that the maximum take up of the grant occurred.

Board members asked if it would be possible to move schemes up on the programme if others were not going to be delivered. The Senior Manager – Economic Development **AGREED** to investigate whether this would be possible **(Action: AH)**.

Board members asked if it would be possible to invite representatives from the Environment Agency to attend a future meeting to discuss their flood protection work and plans in Cumbria. This was **AGREED**.

Members felt that the Board should be looking to influence the EA in relation to flood protection work by seeking to be proactive. This was **AGREED**.

A discussion then took place about whether this should be added to the LEP Risk Register. Sami Falou also **AGREED** to add this to the BEIS Risk register

RESOLVED that the report be received and the updates noted.

22 LEP COMMUNICATIONS AND FORWARD PLAN

The Board considered a report from the LEP Director which provided them with information regarding a proposed approach to strategic communications delivery on behalf of the LEP. It was presented by John Reynolds the Communications Manager.

The LEP's vision was to create one of the fastest growing economies in the UK, in an energised and healthy environment. In order to do so, appropriate support and advocacy must be secured amongst a wide range of stakeholders.

A strategic communications plan had been developed, which sets out in broad terms how future communications activity would be prioritised, co-ordinated and delivered to maximise the opportunity for that understanding and support to be established.

The strategy presented for discussion was accompanied by a rolling communications activity planner and would be followed shortly by a detailed stakeholder mapping exercise.

Those two documents would provide the structure to determine what communications activities took place, who was responsible for delivering the activity and what channels were to be used.

Monthly discussions would take place involving appropriate LEP personnel and external PR consultants Osprey Communications to ensure those outcomes were delivered.

The strategy, communications activity plan and stakeholder map would be reviewed on a regular basis to ensure they remained fit for purpose.

The Chair thanked the Communications Manager for his report, and welcomed him to the LEP team.

Members wondered whether the balance was right between traditional and digital communications. The Communications Manager said he had been discussing the balance with Osprey, and there was scope to increase the volume and material for social media communications. The Board was pleased to hear this.

RESOLVED that the Board note and endorse the approach for the LEP Communications and Forward Plan.

23 NORTHERN CULTURAL REGENERATION FUND REPORT

The Board considered a report from the LEP Director, which sought the approval of the Board to the selection process to identify a single Bid for Cumbria to submit to the Northern Cultural Regeneration Fund competition by 30th November 2017.

The Department for Culture, Media and Sport was inviting all of the 11 Northern Powerhouse LEP's to submit a single capital bid for up to £4m. The grant requested could not be more than 70% of the capital cost of the project and would need to demonstrate financial sustainability once completed. Preference would be given to bids from Cultural "coldspots i.e. locations that had previously not received significant levels of previous cultural grant support.

The fund had attracted significant interest and had been publicised nationally and locally and details of how to submit Expressions of Interest were posted on the Cumbria LEP website alongside Bid Guidance, Assessment Criteria and a Proforma for potential Bidders to complete.

The selection process had been agreed with the Chair of the Visitor Economy Sub Group and the LEP Director, and was as follows:-

- Expressions of Interest by September 21st
- Assessment of the Bids, scored against the Criteria by the 11th October
- 12th October. A selection Panel, chaired by Nigel Wilkinson and including at least 2 other Board members will meet to review the Assessments and Identify a Preferred Bid.
- 17th November. The LEP Board to endorse the Final Bid.
- By 30th November. The Final Bid to be submitted to DCMS.

The LEP Director asked the Board to agree the composition for the Selection Panel, which would be authorised to agree the preferred bid. It was **AGREED** that Julie Mennell and John Coughlin would be appointed to the Selection Panel.

Members asked whether the criteria considered any socio economic factors. The LEP Director confirmed this to be the case.

RESOLVED that,

- (1) the Board agree the Selection Panel Composition and give the Panel authority to adjudicate on the Assessments of Expressions of Interest and Identify a Preferred Bidder
- (2) the Final Bid proposal be reported to the LEP Board on the 17th November for endorsement and submission to DCMS by the 30th November.

24 SKILLS UPDATE

Mr G Beveridge declared a non pecuniary interest in this item as he is the Chair of Inspira.

Mr R Johnston declared a non pecuniary interest in this as the Cumbria Chamber of Commerce was a partner in The Edge 2 project.

Ms J Mennell declared a non pecuniary interest in this item as the University of Cumbria was a partner in The Edge 2 project.

Mr SF Young declared a non pecuniary interest in this as the County Council was a partner in The Edge 2 project.

The LEP Director presented a report which updated the Board on the details of the ESF programmes to date.

The previous skills update highlighted progress made towards the targets set out in the Skills Investment Plan (SIP).

A number of the key interventions available to facilitate achievement of the targets were European Social Fund (ESF) programmes focused on skills delivery to groups identified in the SIP. These groups could be broadly categorised as:

- Future Workforce (Young people)
- Current workforce
- Unemployed and Unemployed

The LEP had worked with Education and Skills Funding Agency (ESFA) and Department for Work and Pensions (DWP) to set out clear specifications for skills programmes that complement existing skills delivery across the county and meet identified needs.

The SIP sets out a number of challenges in raising the skill level of the current workforce. The LEP and partners were successful in securing £8.5m to fund three programmes for SME skills support. The Edge project was delivered by a partnerships led by Carlisle College, and comprises three distinct elements:

- Skills Support for the Workforce – £4m
- Apprenticeship Services – £2m
- Skills Support for priority sectors - £2.5m

The project was funded for 6500 starts to the end of July 2019. The latest performance data showed that 1057 starts had been delivered to date. The delivery of learning and progressions associated with these starts was funded to the value of £4.9m.

The LEP Director then took the Board through the details of the performance data, which included delivery to date in relation to the learning and progressions associated with these starts.

In summary, progress had been made with delivery of the project since the last update. However, 88% of the contract was still available for delivery, and the lead provider had indicated there may be a need to increase the number of starts within the programme. The LEP had also identified some needs, through the employer panel work, that may assist with the delivery of the programme and would work with ESFA and the lead provider to address these needs.

The provision within this contract was targeted at priority sectors set out in the SIP, and the partners and LEP had been working to further enhance and market the offer, including the delivery of a major promotional campaign. To date the delivery of provision within the project by sector is set out below:-

- Advanced Manufacturing – 6%
- Agriculture – 3%
- Construction – 9%
- Engineering – 6%
- Health and Social Care – 18%
- Logistics – 23%
- Nuclear – 1%
- Visitor Economy – 9%
- Other – 26%

In relation to the unemployed and under-employed this area of skills provision was supported by programmes funded by both ESFA and DWP as follows:-

- The Key project – £3m ESFA funding – delivered by Inspira
- Journey to Work - £3.1m DWP funding – delivered by G4S

In addition, there were also programmes funded by Big Lottery Building Better Opportunities programme with £3.1m of funding delivered by CVS< Groundwork and WEA.

The latest performance information for the Key project showed a slow start to recruitment and delivery. The project was funded for 1900 starts, with 548 starts planned to date. The latest available information from the ESFA showed 207 starts. This equated to funding of £32,000 when £538,000 of funding was planned.

There were a number of challenges highlighted by these projects.

The number of projects being delivered were targeting the same cohort of people with similar provision. In addition, the provision as set out in the specification was also very similar. The potential for duplication was, therefore, considerable especially with the recent changes to guidance for the use of Further Education Adult education budgets.

Due to these similarities it was also unclear where clients should be referred to ensure they move closer to the labour market. This may result in clients being moved through a number of training programmes without progressing.

The LEP has established an Unemployed Theme Group, led by Cumbria County Council, to resolve these issues and develop a 'skills escalator, model to ensure clients were referred to the appropriate provision and progression routes are clearly identified.

25 LEP DIRECTOR'S REPORT

The LEP Director presented a report which advised the Board on key activity since the last meeting, and included information on:-

- Recent staff changes
- Updating the LEP website
- Ministerial visits/engagements
- GSK
- LEP Board Away Day
- LEP review
- Sector Deals

Specifically he discussed the following with the Board:-

- Upgrading the Website

Part of the Communications Contract, successfully tendered for by Osprey Communications, provided for the updating and upgrading of the Cumbria LEP website to ensure that it was much more useable for businesses in particular and much more like some of the excellent websites that had been established by other LEP's around the Country. There would be more information to share with the Board at the Away Day in October. This was welcomed by the Board.

- Ministerial Engagement

The LEP Chair had been pressing for a meeting, or preferably a visit, with the new LEP Sponsor Minister - Richard Harrington MP. Regrettably a potential visit to Cumbria on the 27th/28th September had been postponed but the LEP continued to press for a meeting.

- GSK

The LEP Chair and Director had met with GSK Management and offered support to the company to assist with securing the longer term future of the Ulverston site.

- Board Away Day

The Board agreed in July to an Away Day being held to assist new Board members understand the breadth of what the LEP was seeking to achieve but also to consider the need for longer term Strategic Economic Plans to align with the Governments emerging Industrial Strategy.

One of the district council representatives asked about the invite list for this meeting, and the Chair confirmed it would only be open, at this stage, to LEP Board members. The district councils were unhappy with this, especially as the representation for the districts rotated every two years.

A discussion then took place on this and upon conclusion it was **AGREED** that the Away Day would take place with only current Board members invited. The Chair would reflect on the discussion this morning about the wider membership and circulate proposals for engagement with the wider partnership (**Action: GB**).

- LEP Review

The Independent Review had not yet been received. The 3 Private Sector Scrutiny Panel members met with S4W Consultants, on the 11th September to consider a draft report. There was no firm date yet for completion.

RESOLVED that,

- (1) the staff changes be noted;
- (2) the updating and upgrading of the website be welcomed;
- (3) the level of Ministerial engagement be noted and welcomed;
- (4) the LEP agrees to give support to GSK on developing their plans for the site at Ulverston as a priority;
- (5) an Away Day (1:00pm – 6:00pm) be agreed and that the Chair and Director be authorised to make the necessary arrangements;
- (6) the proposal to bring the LEP Review Report to the Away Day for an informal discussion, prior to formal consideration by the Board in November, be agreed;
- (7) the LEP actively engage with emerging ideas/proposals for Sector Deals for nuclear, tourism and advanced manufacturing to optimise any benefits that may emerge from the Deals.

26 LEP FINANCE REPORT AND BUDGET 2017/18

The LEP Director presented a report which provided the Board with an update on the 2017/18 Budget position on the LEP's core and strategic funding spend for 2017/18 as at 31 August 2017.

The total income available for 2017/18 was now £0.857m, which comprised of £0.531m of core and £0.326 of strategic funding.

The outturn position for the LEP core funding as at 31 August 2017 was an underspend of £0.084, and for the strategic funding the position was a small potential underspend of £500.

RESOLVED that the report be received and noted.

27 LEP COMMUNICATIONS (STANDING ITEM)

The Board was keen to get the information on infrastructure communicated to the Cumbrian MP's. The LEP Director and the Chair of the Infrastructure Group would consider how this might be done (**Action: GH/JJ**).

A press release on the Infrastructure Priorities identified in Minute No 20 would be agreed by the Chair and Jim Jackson and issued next week.

28 FORWARD PLANNER (STANDING ITEM)

The Forward Planner was noted. The following items were added to the planner:-

17 November 2017 Arriva Northern
Additional Infrastructure Item (TBC)

19 January 2018 Housing Update
Environment Agency – Flood Protection in Cumbria

Discussions were held about the possibility of inviting neighbouring LEPs to attend a future meeting to discuss items of shared interest. The Chair explained that there was already joint discussions taking place via the LEP Network with LEP neighbours. However, he **AGREED** to discuss this outside of the meeting with the LEP Director (**Action: GB/GH**).

29 ANY OTHER BUSINESS

Electric Cars

Board members felt the installation of charging points throughout the county should be looked at, and that the LEP could take a lead on this. The Chair of the Infrastructure Panel would investigate this (**Action: JJ**).

Brexit

The Board thanked the Chief Executive of the Cumbria Chamber of Commerce for his information briefing note on Brexit. He asked the Board to contact him directly if they needed any further information.

Staffing Structures of the LEP

Members asked for an update on future staffing for the Cumbria LEP, and the Chair said this would be part of the discussions held at the LEP Away day.

30 DATE & TIME OF NEXT MEETING

The next meeting will be held on Friday 17 November 2017 at Redhills, Cumbria at 9.30am

The meeting ended at 12.45 pm